



DISCLAIMER

It is to be distinctly understood that submission of the Draft Red Herring Prospectus to the Securities and Exchange Board of India (SEBI) should not in any way be deemed or construed that the same has been cleared or approved by SEBI. SEBI does not take any responsibility either for the financial soundness of any scheme or the project for which the issue is proposed to be made or for the correctness of the statements made or opinions expressed in the red herring prospectus. The Lead Merchant Banker, Corporate Capital Ventures Private Limited, has certified that the disclosures made in the draft red herring prospectus are generally adequate and are in conformity with SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, in force for the time being. This requirement is to facilitate investors to take an informed decision for making an investment in the proposed issue.

It should also be clearly understood that while the company are primarily responsible for the correctness, adequacy and disclosure of all relevant information in the red herring prospectus, the Lead Merchant Banker is expected to exercise due diligence to ensure that the company discharges its responsibility adequately in this behalf and towards this purpose, the lead merchant banker, Corporate Capital Ventures Private Limited have furnished to SEBI, a due diligence certificate.

The filing of the Draft Red Herring Prospectus does not, however, absolve our company from any liabilities under the Companies Act, 2013 or from the requirement of obtaining such statutory and other clearances as may be required for the purpose of the proposed issue. SEBI further reserves the right to take up at any point in time, with the Book Running Lead Manager, any irregularities or lapses in the Draft Red Herring Prospectus.





INVESTMENT SYNOPSIS

AN IDEA WHOSE TIME HAS ALREADY COME

- Estimated \$6-8 billion market opportunity
- The age of sustainable living is upon us
- Circular-economy-focused B2B procurement company
- Demonstrated experience in creating markets for excess inventory and open-box products

EXPERIENCED PROMOTORS WITH DEMONSTRATED LEGACY

- Established in Year 2002, started operations in 2005 as Flagship Company of RockingDeals Group
- Headquartered in Faridabad & headed by first-gen entrepreneur Yuvraj Aman Singh, Founder & CEO
- Pioneered the concept of 'Excess Inventory & Certified Refurbished

LONG-STANDING PARTNERSHIPS WITH MARQUEE BRANDS & CORPORATES

- Launched 'Certified Refurbished Products' for Shopclues, Amazon & Flipkart
- Firm sourcing agreements with reputed brands across appliances, apparel & e-comm segments

A STORY OF RESURGENCE IN THE MAKING

- Established leadership in the refurbished and excess inventory smartphone market in 2015
- Peak turnover of Rs. 103 crore clocked in 2015-16
- Exited the smartphone market led to a turnover of Rs. 15 crore in 2022-23
- Established credentials Rs. 10 crore in Q1FY24

CATERS TO A LARGE, UNORGANISED & THRIVING RETAIL SECTOR

- Caters to aspirational Bharat with improving affordability and partnering brands
- Offers authentic products through organised sourcing - empowering trust building for the retailers
- Serves as the first port of experience for adopters riding the brand-wagon

EVOLVING TO THE NEXT LEVEL

- A well-defined ecosystem built from sourcing to retailing
- Established credentials in non-smartphone markets with 2.0 version
- IPO to fund the 3.0 version of growth with scaling up procurement & firming exclusive tie-ups with brands











NAVIGATING THIS PRESENTATION

WE OPERATE IN A SUNRISE INDUSTRY

- India Rising
- The future is circular
- Understanding the landscape
- The process & value proposition

WE CONTINUE TO STRENGTHEN OUR USPS

- Capacities & highest relevant manpower
- Technology & processes
- Certifications & Brand tie-ups
- Markets

WE HAVE EMBARKED ON A ROAD LESS TAKEN

- Our journey
- Our people
- Our products
- Our performance

WE ARE EXPANDING OUR HORIZONS

- Unveiling the ecosystem play
- Expansion agenda
- Listing & Objects to the issue
- Key takeaways

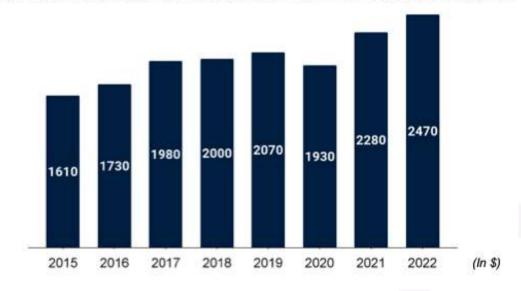


WE ALWAYS LOVED TO THINK OUT OF THE BOX!

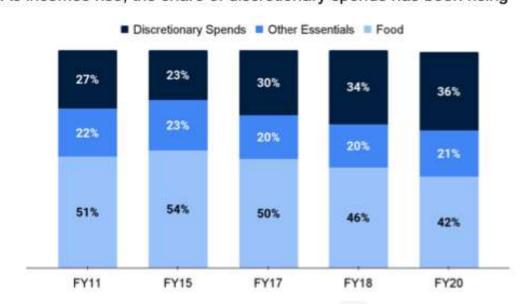


INDIAN AGE OF CONSUMERISM IS HERE

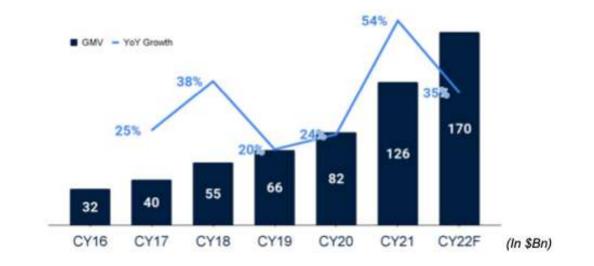
~25% rise in per capita income over past two and 50% over last seven years



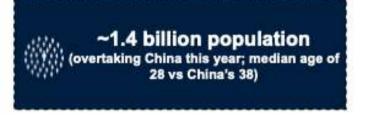
As incomes rise, the share of discretionary spends has been rising



Reflecting in rising consumption numbers (this is consumer internet GMV)





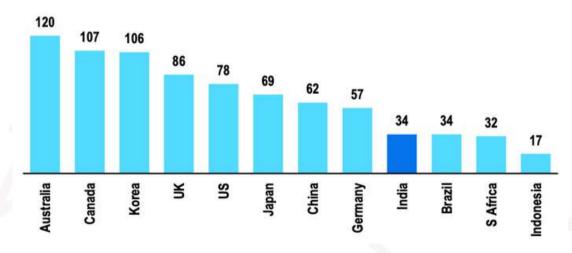








HH debt is far lower than peers, boding well for growing consumer demand; HH debt (% GDP)









Equity market cap is \$3.5Tn

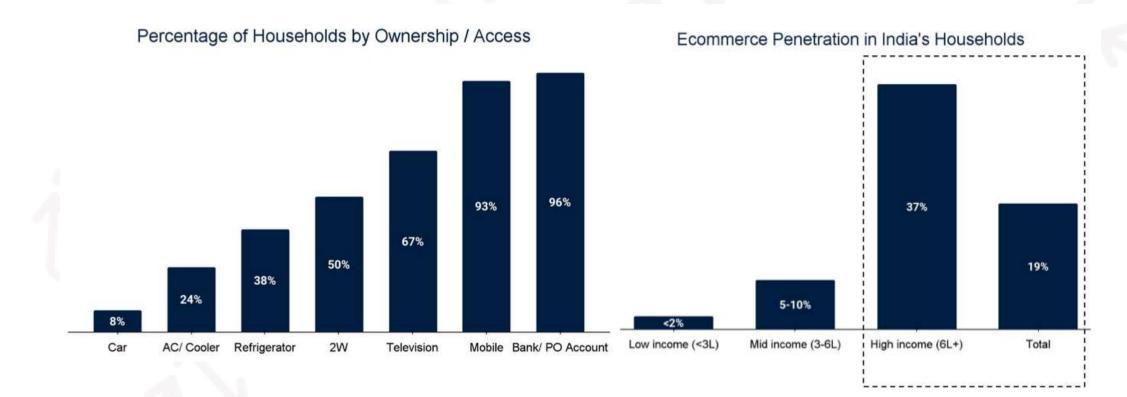
in 2022 (Presently 5th highest)

SOURCES:

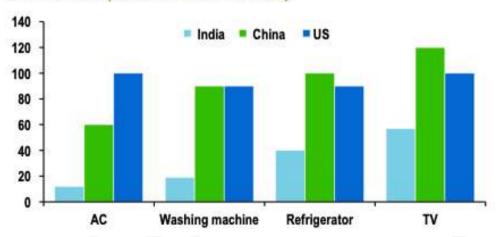
NRF, OECD, MORGAN STANLEY, WORLD BANK, IMF, MOSPI, STANDARD CHARTERED RESEARCH



THE TIP OF THE CONSUMER DEMAND IS VISIBLE



Catch-up potential in consumer durable goods is high Penetration (% of total households)



Online sales on a rising trend in India



SOURCES:

NRF, OECD, MORGAN STANLEY, WORLD BANK, IMF, MOSPI, STANDARD CHARTERED RESEARCH

GROWTH DRIVERS

- Growing income
 By 2030 India will add 140 Mn middle-income
 and 21 Mn high-income households Leading
 to a huge emerging middle class.
- Increased online spending
 Online shoppers in India are expected to reach
 ~500 Mn in 2030, more than 3x increase from
 150 Mn users in 2021.
- Growth of rural consumption
 Rural per capita consumption will grow 4.3 times
 by 2030, compared to 3.5 times in urban areas
- Young millennial households
 By 2030, India will add nearly 90 Mn new households headed by millennials, who were born into liberalized India.



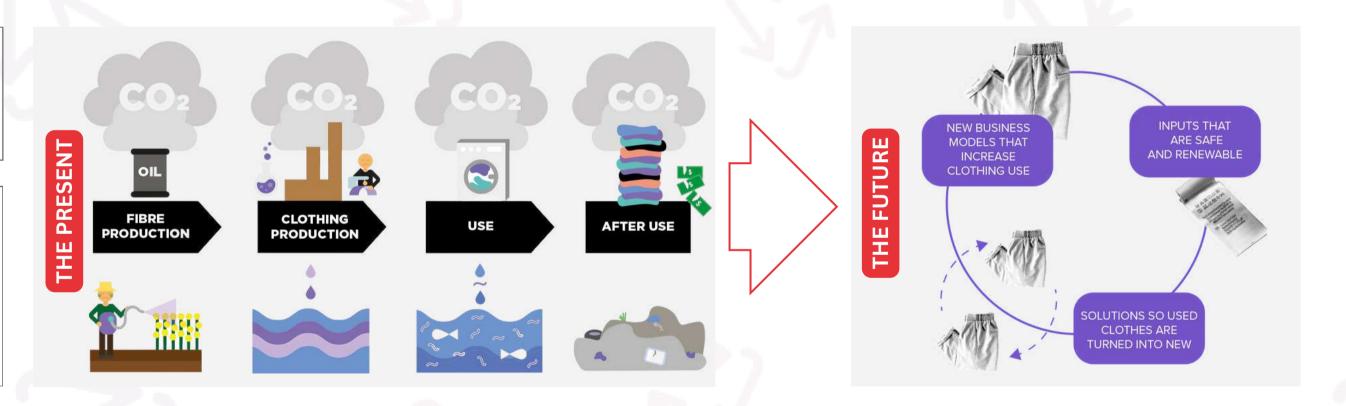
A GATEWAY TO CIRCULAR ECONOMY

A CIRCULAR ECONOMY IS AN ECONOMIC SYSTEM DESIGNED WITH THE INTENTION THAT MAXIMUM USE IS EXTRACTED FROM RESOURCES AND MINIMUM WASTE IS GENERATED FOR DISPOSAL.

WORLDWIDE, THE ESTIMATED REVENUE GENERATED FROM CIRCULAR ECONOMY TRANSACTIONS TOTALED \$388B IN 2022

The clothing industry's global emissions are predicted to grow by 50% by 2030

Every year, fast-fashion industry produces <u>92 million tonnes of</u> textile waste, 3% of global CO2 emissions, & <u>20% of global</u> waste pollution













THE OPPORTUNITY LANDSCAPE

E-waste

Products that are old, end-of-life or discarded electrical and electronic equipment - demand responsible recycling

ReCommerce

Selling of previously owned/ bought items (originally through online marketplaces) to buyers who reuse, recycle or resell

Refurbished

Products sold under warranty after being thoroughly tested for quality and function - parts are replaced or repaired (if needed)



Excess Inventory

High unloved stock owing to overproduction, inaccurate sales forecasting, changes in demand, or slow-moving inventory

Open box

Products previously sold & returned - usually through eCommerce - may have been used or the packaging may have been opened, but still in good condition



Demo unit

Products (usually electronics) that have been used instore for demonstration purposes - sold for 20-30% discount - original and open box

Exports surplus

Usually, excess inventory of garments (branded/ unbranded) that originate from cancelled orders/ minor quality inconsistencies that beats the eye





OUR PLAYGROUND

ReCommerce

- Returned products are primarily high-value high-quality items with little or no refurbishments required.
- In India brand, new returns are ~26% of overall returned products
- Many D2C brands in India have only an online presence
- Shortage of inventory is minimised as there is a constant stream of inventory available for sale through recommerce
- According to Infogence Global Research, India's re-commerce market was estimated at \$29.54 billion in 2022, expected to grow steadily in the years ahead

Excess Inventory

- Companies hold excess inventory products due to demand-supply mismatch due to overproduction, fluctuations in consumer demand, inaccurate sales projections or force majeure events
- Mostly includes apparel and footwear
- Excess inventory sourced from warehouses/manufacturing units of reputed brands
- Such brands generally do not have an extensive and diverse trading network or presence in Tier II and Tier III cities even though products are in good saleable condition
- The industry was estimated to be \$30 billion opportunity in India alone, in 2019













THE PROCESS FOR VALUE EXTRACTION

SOURCING

- Directly sourced from the brands
- Exclusive tie-ups and partnerships
- Everything is sourced/ sold with a bill
- Authentic products

GRADING

- Quality assessment
- Eye for details
- Functionality testing
- Repairs (if needed)
- Warranty

PRICING

- As is basis
- Quality certified basis
- Leaving value on the table
- Using own ecosystem to expand margins









WIN-WIN PROPOSITION FOR ALL

BRAND

CUSTOMERS

INVESTORS

ENVIRONMENT

- Inventory dilution leading to the unlocking of capital
- Disposal cost savings
- Limits value depreciation in reverse logistics
- Revenues from products otherwise considered unsaleable.
- Builds brand visibility and customer loyalty
- Brands develop an offline presence at a minimum cost
- Facilitates fresh stock consumption in future by heightening customers' aspirations, leading to indirect customer acquisition
- Helps reduce E-waste and partners with the sustainability agenda for global and Indian brands







WE PIONEERED CONCEPT OF EXCESS INVENTORY & CERTIFIED REFURBISHED IN INDIA

Incorporated as Technix Electronics in 2002; name changed to Rocking Deals Circular Economy in 2023 Part of the Rocking Deals Group - India's largest and fastest-growing integrated D2C Re-commerce player Founded by Yuvraj Aman Singh, Founder & CEO - a first-generation entrepreneur



Headquartered in Faridabad, with a team of 20+ highly skilled professionals

A trusted B2B sourcing partner for everything unboxed, refurbished, excess inventory and e-commerce returns

Sold 10mn+ products in 2023 across 18+ product categories to thousands of clients across the country



Exclusive sourcing partner for Rocking Deals Retail - enabling assured business

Indigenous processes & technology for determining quality, authenticity grading & pricing

Exclusive tie-ups with
Shopclues & Snapdeals for
selling excess inventory; now
venturing into e-Waste





THE ROAD LESS TAKEN HAS LED US TO HERE

2005

Started business with Tata Indicom, Blackberry, Micromax and CDMA Mobiles

2007

Became the DSA for TATA Sky; Sold 4500+ set-top boxes post demo

2011

Entered into agreement for Excess Inventory with Micromax

2012

- Bags its first excess inventory deal from ZTE
- Launched customer returns inventory liquidation for Flipkart & executed the first lot
- Bagged orders for Sony refurbished products

2017

- Process-driven SOP checks >2% defect ratio
- agreement with Redme for their customer returns

2015-16

- 100% inventory purchases across all categories of LetsBuy
- Becomes a pioneer in e-comm flash sales and exclusive agreement with Shopclues to sell refurbished category Xiaomi & Amazon (selling side) & buy-back agreements

2014

Started distribution for Huawei, MTS, IDEA, Blackberry, TATA Indicom, Lenovo, Micromax & Aircel

2019-21

- Exclusive warehouse agreement with Flipkart
- Agreement with Flipkart to refurbish and supply to 2Gud across 10 different categories

2022

Tie-ups with renowned brands such as Swiss Military, Gizmore, and Salora

2023

- Exclusive tie-up with Shopclues & Snapdeal to sell Excess inventory
- Tie up with Bajaj Electricals for their excess inventory of 3 zones
- Rights for Zara & Under Armour



HIGHLY EXPERIENCED TALENT POOL



AMAN PREET, CEO AND FOUNDER

Yuvraj Aman Singh is regarded as a category creator in refurbished consumer goods in the country and started the concept of Seconds in India. He has invested over two decades in the industry and established an integrated ecosystem spanning the B2B sourcing to the B2C retailing business. He founded Technix Electronics Pvt Ltd in 2002. He initially worked in England for a year, which helped him streamline operations for his e-commerce venture. During this tenure, he gained in-depth experience in the E-commerce industry and related processes and challenges. After returning to India, he started with a franchise of Tata Teleservices. Owing to his understanding of product grading and pricing capabilities, he helped a host of e-commerce sites, including Amazon, Flipkart, and Shopclues, set up their refurbished device offerings. As a thought leader, he actively contributes to the country's vision of circular economy. He holds a Business Information Systems and Management degree from Middlesex University, UK.

GAURAV GUPTA
CHIEF FINANCIAL OFFICER

A finance professional with over a decade of experience in Finance & Accounting; Financial & Commercial Management, MIS & Reporting; Business Partnering & Stakeholder Management; M&A; Taxation & Compliance Management. He has worked with diverse corporates – ranging from infrastructure to infotech, namely Ramky Infrastructure, Powermech Projects, ITC PSDPD, Moldtek Packaging, and GSS Infotech. Besides, he has consulted several listed and large-size entities primarily in Process Review, Implementation, Performance Monitoring and Implementation, MIS, Internal controls, Fund Raise and Valuation etc. Gaurav is a Chartered Accountant by education.



AKASH SINGH

CHIEF B2B SALES HEAD

An efficacious Sales & marketing professional with more than a decade's experience in the marketing industry. Akash has a remarkable track record of engaging vendors and distributors and supervising sales staff through his extraordinary soft skills and analytical skills throughout his career. Prior to joining the company, Akash worked with Flipkart and launched the Liquidation category for them. He built the category to 1000+ vendors, a team of 50+ people and took it to a monthly run rate of 30 cr within 3 years of launch. At Rocking Deals Circular Economy, Akash plays an indispensable role in developing and managing the company's B2B vertical. He holds a Post Graduate Diploma in Business Administration.



CREDIBLE INDEPENDENT BOARD



MR. TARUN GOEL
EXECUTIVE DIRECTOR

Tarun is a sales and business enthusiast with a decade's experience in eCommerce, category and brand management. He started his career with a vertical marketplace (Syberplace) in Hyderabad, initially heading sales and overall procurement for them. Then he moved to Shopclues, where he led the mobiles category for four years and then started to manage B2B and Cross Border Trade, where he established sales on 50+ channels and made trade with countries like China, Korea, Japan, the US, Taiwan, UAE, etc. He also worked with Upscalio, a roll-up e-commerce company, as an e-commerce lead. Before joining RockingDeals, Tarun was on his entrepreneurial stint with Scaling Dreams. He holds a dual degree (BTech + MBA) from IIT Roorkee.

MR. RAVTEJ SINGH TEER
INDEPENDENT DIRECTOR

Ravtej Singh Teer is an accomplished marketing professional with direct exposure to Sales, Operation and Market Research. He holds a degree in BBA Hons in Marketing from a premier St. Xavier's College Kolkata and completed a course from the National Stock Exchange. He has worked with marquee companies such as ITC, Trident Group (Abhishek Industries) and United Colors of Benetton – driving sales across B2B / B2C channels.



MR. PRABHKAMAL SINGH SAHNI
INDEPENDENT DIRECTOR

Mr. Sahni is an accomplished Technical Engineer having wide exposure to marketing and handling business accounts. Besides being the proprietor of an engineering product outlet in Ludhiana, he holds multi-facet sales and service portfolios elsewhere. He has a strong background in Quality Inspection tasks, having direct exposure of 2.5+ years in the Tractor ENGINE manufacturing industry. He also has added knowledge and experience as a Customer Support Engineer and is well-adapted to resolving customer issues, troubleshooting of complex problems etc. Mr. Sahni holds a Four-year Diploma in Mech Engg (Tool & Die) from Central Tool Room, Ludhiana and possesses in-depth operating knowledge and skills in web development and software technology.



MARQUEE SOURCING/ SELLING PARTNERSHIPS



- Top 5 brands account for 75-80% of total sourcing by the company
 - Festive demand, especially in Q3, dilutes the share of brands
- Top 10 brands account for 90%
- Rocking Deals Retail is the exclusive partner of the company - giving it high visibility on the revenues and consumer demand
- Expects to add multiple exclusive sourcing partners in the future



THE PRODUCT CATEGORIES WE OFFER

























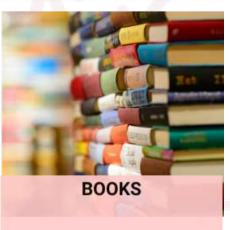








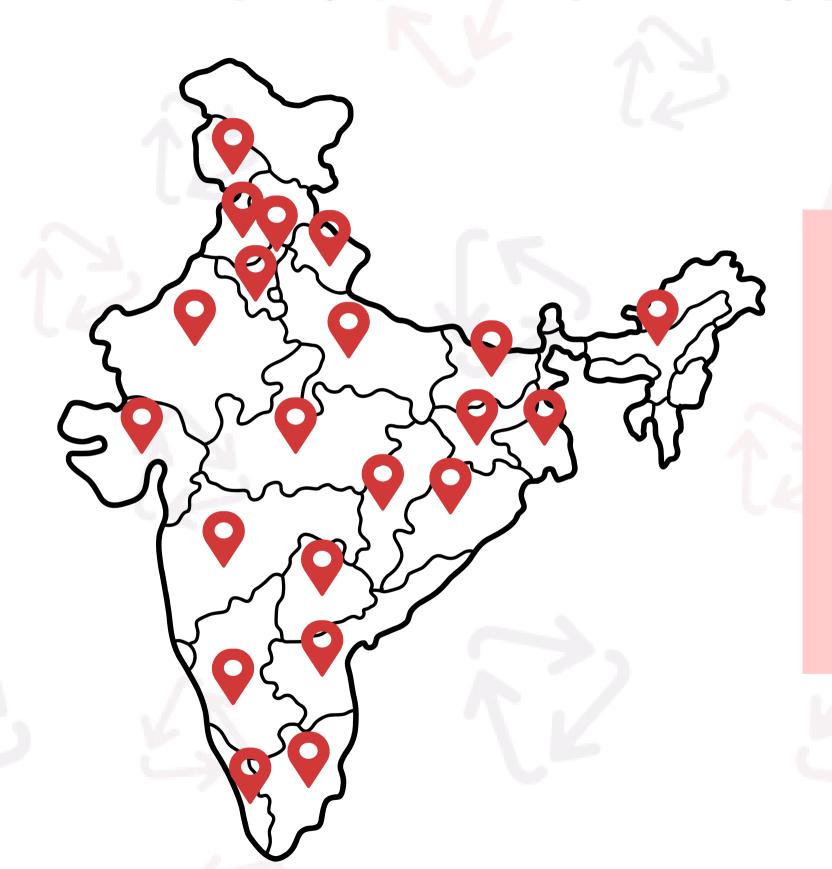








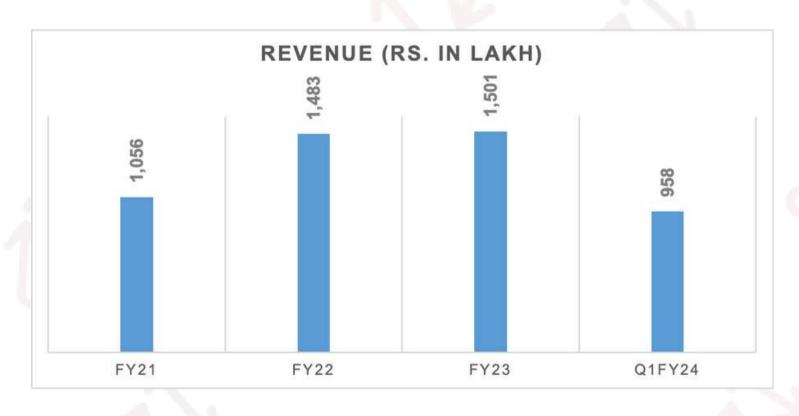
AIMING FOR DERISKED BUSINESS EARNINGS

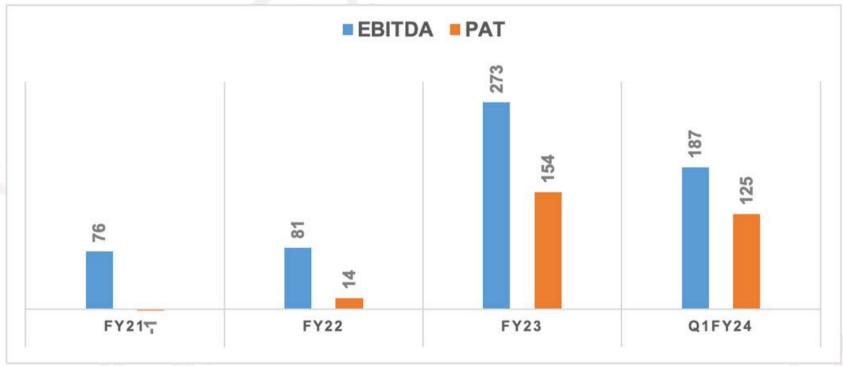


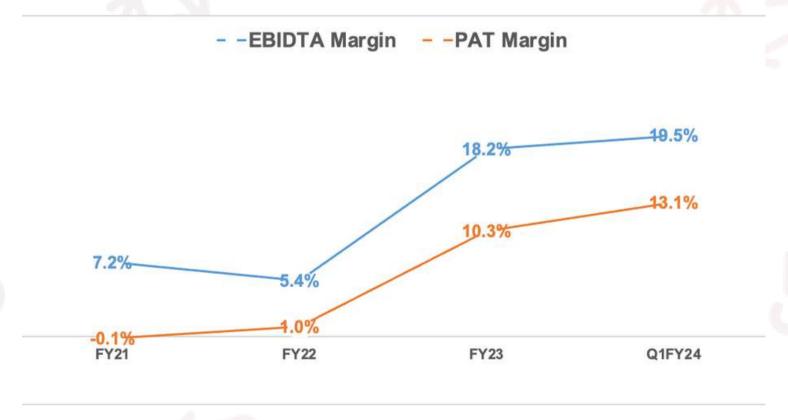
- The company continues to widen its footprints to cater to the growing demand for excess inventory and refurbished products
- Haryana continues to be the leading state owing to the in-home retail arm advantage however, Karanataka shot up with the expansion of the franchisee network
- Telangana & Rajasthan too rank among the top 4 markets for the company
- Company to further mitigate its revenue concentration risk

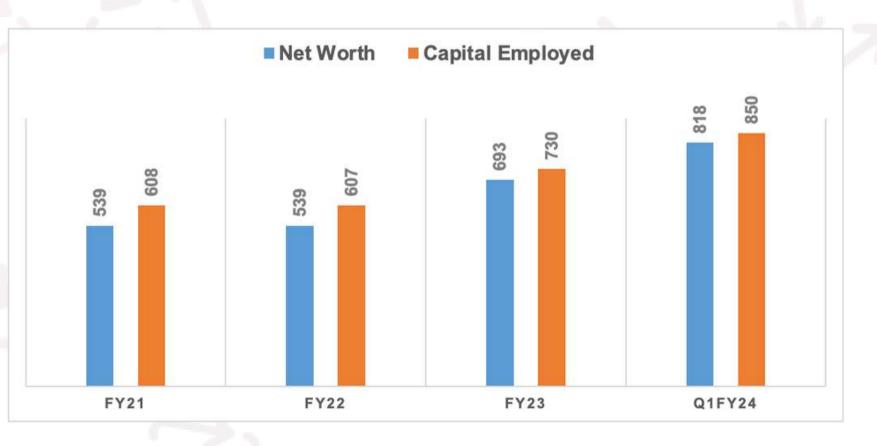


FOCUSED ON IMPROVING MARGINS & SCALE



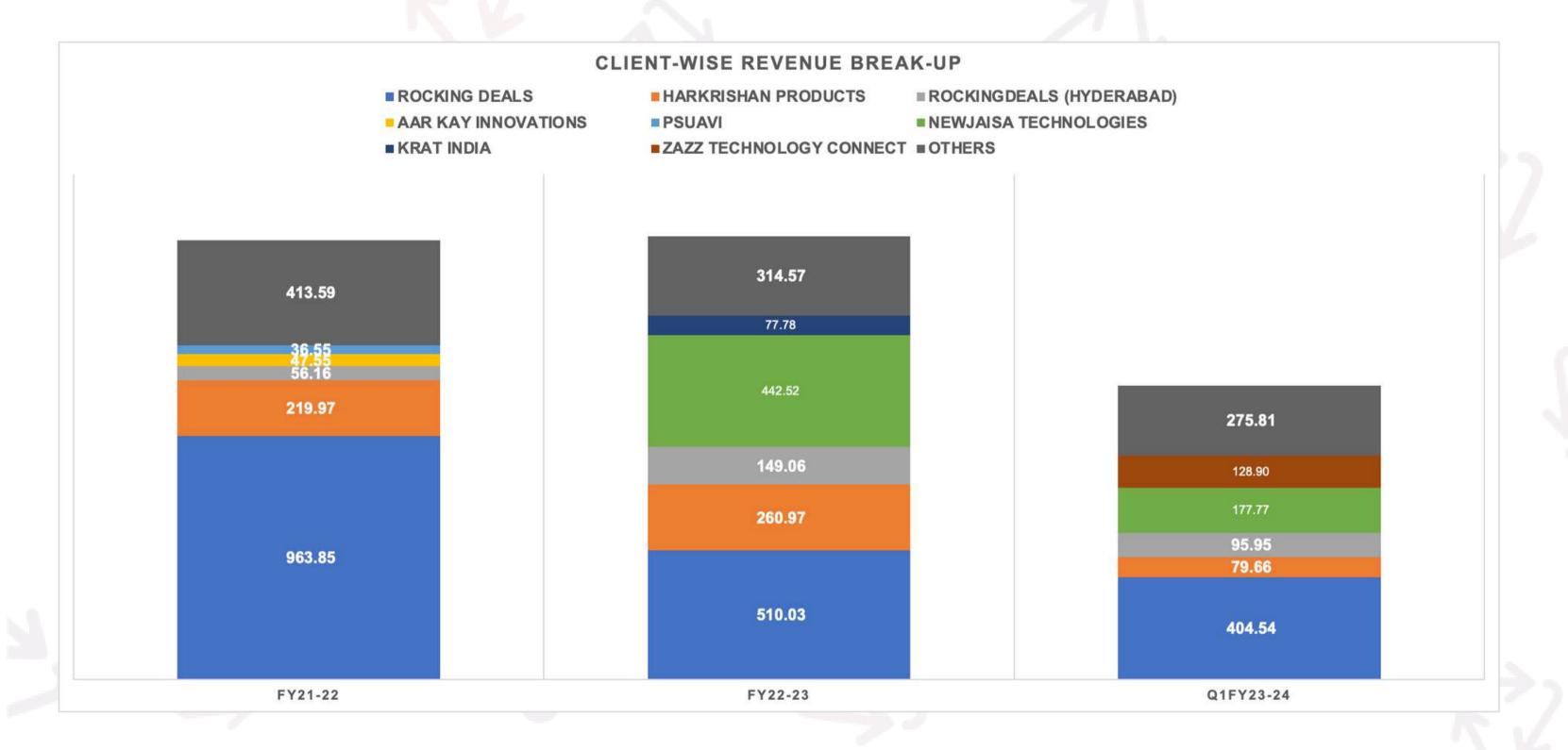








CONTINUOUSLY DERISKING CLIENT CONCENTRATION







THE GROWTH MOATS ARE WELL IN PLACE



AMPLE ROOM TO GROW

- 30,000 Sq. ft. of warehousing space in Faridabad
- A RD L4 Service Center with an installed capacity to refurbish about 1 million units each month
- Extensive distribution network in metros, Tier I, II, III cities and also remote areas

DEEP CONNECTS TO BLOOM

- Firm sourcing agreements with marquee brands
- Ability to offer the widest range of competitively priced products with partial/ full warranty
- Deep discounts unmatched by any manufacturer or distributor





UNIQUE TALENT POOL

- Well-rounded team of professionals with hands-on experience in delivering in a niche industry
- The average age of professionals is at 45 years
- Demonstrated experience in successfully partnering with global & national players



ALL AROUND GROWTH - ORGANIC + ECOSYSTEM

- RDCE has exclusive supply to serve around 70,000 sq. ft retail space through RD & its Franchise Network
 - This is expected to cross 2 lac + sq. ft by FY25
- RDCE is in the process of set up a call centre of 20-plus people
 - To deeply penetrate the touch points created by RDCE in last 3 years
- RDCE has sold 1 lac units in FY22-23 and around 60,000 units in Q1FY23-24
 - Expects to sell around 5 lac units by the end of the year (Avg. Selling Price per unit of Rs. 1500)
- To kickstart E-waste Operations in FY24
 - Further expanding revenue visibility









- Focused on raising funds for working capital
- Foray into B2B Online
- Scale up e-commerce operations through platforms like Amazon, Shopclues, Snapdeal etc.
- Rocking Deals Retail's aggressive growth plans to support being the exclusive supplier
 - Doubling store footprint and foraying into the groceries segment
- Technology spends towards improving grading and pricing decisions
 - Customer Relationship Management (CRM) initiative with setting up a Call centre with 20 callers
 - Start component level repairing with an objective to move from L4 to L2 and improve quality control initiatives
- Integration of E-waste Ops for efficient and diversified sourcing







OBJECTS OF THE ISSUE

(Amount in Lakh)

Sr. No.	Particulars	EstimatedAmount
1	To Meet working capital requirement	1400.00
2	Brand Positioning, Marketing and Advertisement	142.00
3	General corporate purpose*	[•]
	Total: Gross Issue Proceeds	[•]

^{*} The amount utilized for general corporate purposes shall not exceed 25% of the Gross Proceeds of the Issue.

- In 2023, the Working Capital gap has been increased from Rs. 457 lac to Rs. 602 lac
- The Company continues to improve payment schedules for its creditors to negotiate better rates
- Focus on the scale to drive the purchase of more inventory
- Increase in payroll cost to complement growth plans



ISSUE DETAILS

15,00,000 Equity Shares	
136-140	
Rs. 21.00 crore	
Fresh issue (Book-building)	
22 November 2023	
21 November 2023	
7,00,000 Equity Shares	
2,15,0000 Equity Shares	
5,00,0000 Equity Shares	
Corporate Capital Ventures Private Limited	
Bigshare Services Private Limited	

ISSUE TO BE LISTED ON



ABOUT THE LEAD MANAGER TO THE ISSUE



CCV is among the leading full-circle investment banking firms in the country, catering to the lifecycle funding needs of the MSMEs across diverse sectors. A SEBI registered Category–I Merchant Banker, CCV has a celebrated track record in executing a majority of highly successful IPOs, including DroneAcharya Aerial Innovation, Annapurna Swadisht, Phantom Digital FX, Crayons Advertising, Oriana Power, etc. You can know more about CCV at https://www.ccvindia.com





SWOT ANALYSIS

STRENGTHS

- Professionally managed company
- Certified refurbished products
- Extensive distribution network
- Limited warranty
- In-house L4 Service Center
- Strong brand image and customer recall

OPPORTUNITIES

- Huge opportunity for global re-commerce market with growing awareness towards sustainable shopping
- Globally scalable
- Customer aspiration and brand awareness, particularly in Tier II and Tier III cities
- Large unorganised market
- Assists in carbon footprint reduction of brands and accumulates carbon credits

WEAKNESSES

• Quality of the branded product remains the major concern in customers' mind

THREATS

- Competition from unorganised players
- Problem of counterfeit products



